

Osteria ECON

ETABLA ECONOMIC COMMUNITY OF WEST AFRICAN STATES

MEETING OF THE COUNCIL OF MINISTERS

PROVISIONAL AGENDA

LAGOS, 18 - 22 JULY, 1977

1.	Adoption of the agenda NOT TO BE TAKEN AWAY
2.	Consideration of the Rules of
	Procedure of the Council of Ministers ECW/CM/(1)/3
,3.	Report of the Executive Secretary ECW/CM/(1)/15
4.	Manpower requirements of the Secretariat ECW/CM/(1)/4
5.	Conditions of Service ECW/CM/(1)/5
	a) Proposed Staff Regulations ECW/CM/(1)/5A
	b) Proposed Salary Structure ECW/CM/(1)/5B
	c) Proposed Pension Plan ECW/CM/(1)/50
6.	Delegation of Powers (Article 7 of
	the treaty) ECW/CM/(1)/6
7.	Headquarters Agreement ECW/CM/(1)/7
8.	Convention on the Privileges and
n p.t	Immunities by ECOWAS Member States ECW/CM/(1)/8
9.	Recommendations of the Trade, Customs,
	Immigration, Payments and Monetary
) el	Commission ECW/CM/(1)/9
10.	Recommendations of the Transport,
	Telecommunications and Energy Commission ECW/CM/(1)/10
11.	General Economic Survey of Member States ECW/CM/(1)/11
12.	Draft Firancial Regulations ECW/CM/(1)/12
13.	Draft Budget for 1977/78 ECW/CM/(1)/13
14.	Contributions of Member States the Fund the Budget ECW/CM/(1)/14
15.	Any other business.

A THE SELECTION OF THE SELECTION OF

EXCENTIFICATION OF THE PROPERTY OF THE PARTY.

A STATE OF THE PARTY OF THE STATE OF THE STA MALL MARAS

. tarantigand collifo on ongotion astoqual ...

exercises was A continue of the second of th

1,200,000,000 Reil Anti-

The state of the s

II (1) May the second of the s

Service Control of the Control of th

The Mandagarean South Company of the Company of the

and the two country waters search with the water and the

with the the same of the same

Tell commend best one deal Smoone best substituted in more lar-

(IV(I) VHICK I. BOJANA TO IC. NO.

A Commission of the commission

Control of the Particle of the Control

and the second section of the section o

ECONOMIC COMMUNITY OF WEST AFRICAN STATES HOT TO BE TAKEN AWAY

COUNCIL OF MINISTERS

18 AND 19 NOVEMBER 1977

LIST OF DOCUMENTS

1.	Agenda of the meetingECW/CM/(2)/1
2.	Report of the Council, Resolutions and
	Summary Records
3.	Report of the Executive SecretaryECW/CM/(2)/2
4.	Rules of Procedure of the Council (amended)ECW/CM/(1)/3(Rev.1)
5.	Staff Rules - Memo
6.	Accounting Procedures and Financial Regulations - MemoECW/CM/(2)/4
7.	Health and Accident Insurance ECOWAS Staff Provident Fund - Memo
)ECW/CM/(1)/5C(Rev.1)
8.	Rules Governing Social Security Benefits
	(Health Insurance Scheme) for ECOWAS StaffECW/CM/(2)/5
9.	Recruitment
10.	Documents of ECOWAS FUND
	- Resolution on the capitalization of the Fumd "
	- Resolution on limitation on guarantees
	- Recommendations on the fixation of the salaries of the Managing Director and Deputy Managing Director.
11.	List of Hotels
12.	Resolution on Technical Assistance and
	Co-operation with International
	Organisations)- MemoECW/CM/(2)/8
)ECW/CM/(2)/Res.1
	Resolution on access to information
	and documents on member States - Memo ECW/CM/(2)/9
)ECW/CM/(2)/Res.2

rdad Lour and the state of t Signal Bxcarts rest de la contraction de la c Full Control Canuab 141. 214 85 25 mg Walland Man Proud Party 1.50 intencial A THE EAST OWNER WITH THE

	- Consideration of the Staff Rules
	(amended) - Memo ECW/CM/(2)/3
	•••••• ECW/CM/(1)/5A(Rev.1)
	- Consideration of the Accounting Procedures and Financial Regula-
	tions (amended) - MemoECW/CM/(2)/4
	- Consideration of Health and Accident Insurance ECOWAS Staff
	Provident Fund - MemoECW/CM/(2)/5A
	- Consideration of Rules Governing Social Security Benefits (Health Insurance Scheme) for ECOWAS StaffECW/CM/(2)/5
	- Consideration of Resolution on Technical Assistance and Cooperation with International Organisations - Memo
	- Consideration of Resolution on access to information and documents on Member States - Memo
	ECW/CM/(2)/Res.2
(iii)	Recruitment
(iv)	Documents of the Fund of the Community
(v)	Miscellaneous Items
(vi)	Date and Place of the next meeting.
The	adopted agenda is as follows:
(i)	Approval of the agendaECW/CM/(2)/1
(ii)	Consideration of the Report of the Executive SecretaryECW/CM/(2)/2
	- Adoption of the Rules of Procedure (amended)
	- Consideration of the Staff Rules (amended) - Memo
	- Consideration of the Accounting Procedures and Financial Regulations (amended) - MemoECW/CM/(2)/4
	ECW/CM/(1)/12(Rev.1)

5.

Confinite of took State States Report (2) VENEZE Service of the Market Property (I want and I would be the world) White contains on a section of the s Clone (america) - There server established inois and whitely to notifical living a A-British & Instrumence (650) to Attend HILLIAND, EC. (/GL/(C)/SC(Rev. 1) = Consideration of Nules Coverning
Sector Security Pacetims (Health
Algorance School) for ECOVAS English wit thermalions; PV(1) VENEZULE PROPERTY PROPER S Constituention of Federal Of account and account to information and documents on Marker Heaters 2 · han ((2) / han · 2 8/15/15/2018 i tem ditiabora edd to thin ent to singuish MIGGS AND SHEET SEEDS IN pate and place of the east one offer 1 in ladbilit es el nimete ontobbe ent 1 (18) AND AND ASSESSED AND ASSESSED AND ASSESSED AS THE PROPERTY OF THE To decima and to maine administration is entitle of the dollars the (i.vgs) ((i)) UD (VDC 22. 22. 28. (50) 5 mm.) December 1 - Consideration of the Attraction and as (South August August) - (South August AF-verlag/CE)/SAKNevall - Consideration of the Accounting Francisco Sheing Francisco Sheing Standard Francisco Sheing Chiling Control of Control

(1. vog):/\(f)\(f)\\to\\to\\to\\

0. . 13

- Consideration of ECOWAS Staff
 Health and Accident Insurance
 Plan and Provident Fund
 Memo ECW/CM/(1)/5C(Rev.1)
- Consideration of Rules
 Governing Social Security
 Benefits (Health Insurance
 Scheme) for ECOWAS Memo....ECW/CM/(2)/5
- Consideration of Resolution on Technical Assistance and Cooperation with Inter-national Organisations -

Memo.....ECW/CM/(2)/8

..... ECW/CM/(2)/Res.1

- (iii) a) Problem of Recruitment
 - b) Political Appointees
 - (iv) ECOWAS Fund and other documents
 - (v) Study of the Non-Aggression Pact submitted by Nigeria
 - (vi) Salary Review (paper presented by Nigeria)
- (vii) Financial Controller's Report
- (viii) Date and Place of next meeting
 - (ix) Other matters.
- 6. The Chairman recalled that the Council meeting of July, 1977 adopted a successful method in examining the different items of the Agenda. That method consisted of considering some items in plenary session while others, necessitating a consensus, were to be examined in camera by the heads of delegations. The Council, on the recommendation of the Chairman, agreed to adopt the same procedure for the present meeting.

The Council thus decided:

a) that the following items be examined in plenary session:

```
Construct abign of McC/AS Staff
However the Staff and Indones had
a the best arrowed and I had
a no
                                                                      Schoole 12 to 12 t
                                                                                                                                                                                                      Constantin of Resolution of Re
                                        E.SER/(S)/ED/FDS
                                     Consideration of excolution; on a excelution of a colution of a colution
                                                                                                                                                                                                                                        p Problem of Meerualemnt
b) Political appliption
b) Political
                                                                                                                                                                                                                                                                                                                                                                                                                                                                            ( -----
                                                                                                                                                                                        BCOVAS Fund and other documents
BCOVA Fund
Study of the Mon-Agorestion fact out theels by Migoria
                                                                                                                                                                                                                                                                                                                                                                                                                                                                             (v)
                                                                                            Selant Nather (new Seasons of Market Pariety
                                                                                                                                                                                                           Financial Controlleria Merort
                                                                                                                                                                                                                                                                                                                                                                                                                                                                              (EE7)
                                                                                                                                                                                                 nets and place of page neeting
                                                                                                                                                                                                                                                                                                                                                                                                                                                                            (Fifty)
                                                                                                                                                                                                                                                                                                                                                                                                                                                                            Chairman radailed that and Council meeting of
                                                                                                                                                                                                                                                                                                                                                                                                                                                                            Inc.
                          July, 1977 adopted a successful method in examining the
                                         different lives of the Agenda. Theb nethod consisted
                                                                   affilm dotasas Amenda of samt buck battangshow to
                                purious, nocessitation a consensus, were to be exemined
                               in carete by the hands of delogations. The Council, on
                          the recommendation of the Chotemen, earend to adopt the
                                               that we following items be examined in planary
```

- Rules of Procedure of the Council
- Study of the Staff Regulations
- Study of the Accounting Manual
- Study of the Financial Regulations
- Study of the Insurance Scheme
- Study of the Draft Provident Fund
- Resolution on the Assistance and Technical Cooperation with International Organisations
- Resolution on Access to information and documents on Member States
- Draft Non-Aggression Treaty
- Policy
- b) and that the under-mentioned items be examined in camera by heads of delegations:
 - Report of the Executive Secretary
 - ECOWAS Fund and other documents
 - Recruitment
 - Salary Review
- 7. The Council adopted the Rules of Procedure (ECW/CM/(1)/3C (Rev.1) after amendments to Rules 5, 11b and 20; the amended text was registered as Document ECW/CM/(2)/3(Rev.2).
- 8. Resolution on Assistance and Technical Cooperation with International Organisations (ECW/CM/(2)/8)

Before being adopted, the Resolution was amended to enable the Executive Secretary to initiate agreements with international Organisations. However, the approval of the Council would be required before finalizing such agreements. After further discussion of this item, particularly the attached Memorandum of Understanding between ECA and ECOWAS signed on 9th September, 1977

- Rules of Procedute of the Council
 - Study of the Sendi Propletions
 - Study of the Accounting Handal
- annifetunci Islamenti ent to yout? -
 - Study of the Insurance Schene
 - Study of the Dreft Provisont Fund
- Rusolution on the Assistance and Technical Copperation with International Organisations
 - Resolvtion to Accies to information and documents on Member States
 - Dail Non-Aggression Tracky
 - volted -
- b) and that the under-mantioned items be examined in common by hazas of delegazions:
 - Report of the Executive Secretary
 - 500 Ps Fund and ciner documents
 - - Herryliament
 - whites vantsa -
- 7. The Council adopted the Rules of Processes (SCH/CM/(1)/3C (Rev.1) after anondments to Rules 5, 1th and 20; the amended best was registered as Document CCM/CM/(2)/3(Rev.2).
 - 8. Sesolution on assistants and lechnical Coperation with intermediations of Coperations (S)/S)/S

Before being adopted, the headston was amended to enable the executive Secretary to Entitiate agreements with intermetional Organisations. However, the approvat of the Council would be required before finalising such agreements. After further discussion of this item. Derived the uttached Hemoreadum of Understanding between ECA and DCT 4.5 signed on 3th September, 1977

and the Project Agreement on the Transport and
Communications Study, which appeared to have committed
the Community financially, the Resolution on this
subject was approved, on the understanding that in future
prior approval of the Council would be necessary before
such cooperation agreement is finalized. The Resolution
is attached as Appendix II.

9. Resolution on Access to Information on Member States (ECW/CM/(2)/9) and ECW/CM/(2)(Rev.2)

Before adoption, the Resolution was amended to include:
"provided that the request for such information is always
communicated to the State concerned". The Resolution is
attached as Appendix III.

Staff Regulations (ECW/CM/(1)/5A(Rev.2)

With the exception of the provisions of Articles 22(b) and 33 which were referred to the Council for decision, the Council adopted the recommendations of the meeting of Experts and approved the Staff Regulations.

(i) As regards Article 22(b), the Council reduced to three (3) months, the maximum length of time during which an ECOWAS Staff Member could stay in a hotel at the expense of the Community, when he reports at his new duty station. After such period, the Staff Member will be required to contribute 5% of his salary toward the settlement of his hotel bills. This measure, however, shall not apply to holders of statutory posts who are entitled to free accommodation. and the Project Symposome on the Transport and Communications Study, which appeared to have apprehies the Community financially, the Resolution on this subject was approved, on the understanding that in future prior approved of the Council would be reasonary before such cooperation agreement in finalized. The Resolution attacted as Appendix II.

3. Sublution on Access to Information on Member States [EUT/CM/(2)/2) and ECT/CM/(2) (Rev.2)

Reform adoption, the Posolution was amonded to include a war owided that the someout for such information is always communicated to the State concerned. The Sesolution is attached as Anichiz III.

ic. Stoff Regulations (ECH/CM/(1) /% (Rev. 2)

(E)

With the exception of the provisions of Articles 22(b) and 35 which to remove the Connect for Cornellow the Council adopted the commentation of the metter of Warrents and approved the line lines Regulations.

As required matically 22400 time (Sumerial reclused to them; (2) martins, who maximum largeth of time doming which an IGOSIAS Staff Fresher good during stay in a hotel est the community, about the stay in reports of the Community, about the stay in reports of this new tiet, statian, without suph period, the Staff Franker wild be required to mandate of this makes water meaning the restriction of this makes account the stay water of the stay of the feeter in the Idea of this interior of the stay of the stay

(ii) With regard to Article 33, the Council limited to four (4), the number of dependent children for whom the Community will pay return transport fares when the Staff Member reports at his new duty station and when the Staff Member returns to his home country at the end of his contract with the Community.

The Council then approved Resolution ECW/CM/(2)/Res.3 adopting the Staff Regulations as amended. The Resolution is attached as Appendix IV.

11. Consideration of Accounting Procedures and Financial Regulations (No ECW/CM/(1)/12(Rev.1))

The Council adopted the Financial Regulations as amended by the meeting of Experts (Resolution No ECW/CM/(2)/(Res.4). The Council also decided to endorse the single document initially submitted to the meeting entitled "Manual of Accounting and Financial Regulations", while awaiting its adoption at the next meeting of the Council, to serve in the meantime as working document of the Community. It was decided that the Regulations should apply to both the Fund and the Secretariat. The relevant Resolution is attached as Appendix V.

12. Health Insurance Scheme (ECW/CM/(2)/5A) The Council adopted the Scheme as amended by the meeting of Experts. Resolution No ECW/CM/(2)/5 is attached as Appendix VI.

13. ECOMAS Provident Fund (ECW/CM/(1)/5C(Rev.1))

The Council adopted the document as amended by the Experts

(Resolution No ECW/CM/(2)/Res.2). The resolution is

attached as Appendix VII.

(ii) White record to involve all, the Council limited to four (ii), to number of decaminate obliders for when the Community will say return transport force often the fibe hielf former records as also now duty totaling and obtain the following of the Staff Wester returns to his bone country at the sud of his confured with the Community.

The Council than approved baseless Duriell (1) /202.]
Adopting the Staff Populations is recover. The

The Council wir ted the Financial Sequintions to the shared.

By the recting of Execute (Paseission to TCV/CT/1)/(Ras.d).

By the recting of Execute Council also desired the similar (Paseisson to Including Schmidted to the opening of the entitled Transact of Accounting and Character's langualations. This westing its adoption to the meeting of the Council, to serve in the mostine as working decided the Council, to serve in the mostine as working decided of the Courseity. It was decided that the Teach Teach Teach the Teach Tea

12. Sanith Insurance (Street, 411052 .52)

The Committee Committee of the Contents as an arcanical day the reminister of Committee of the Contents of the

CENTRAL CONTRACTOR CONTRACTOR SOURCE PROPERTY OF THE

The Cramail violet is the decament of the contest is stole the contest of the Character of the Character of the contest of the

14. <u>Draft Non-Aggression Treaty</u> (item 5 of the Agenda)

The Council decided to study it at its next meeting.

15. Political Appointments

d v

The Chairman introduced to the Council the candidates for the different statutory posts nominated by the Member States concerned in accordance with the decision taken at the meeting of July, 1977.

The Chairman informed the meeting that the nominees of the four Member States approved by the last meeting had been appointed to the following posts: Deputy Executive Secretary (2); Deputy Managing Director of the Fund and the Financial Controller. The <u>curricula vitae</u> of the various appointees were read out by the Chairman who commended them for formal appointment. The incumbents of the aforementioned posts were duly appointed. They are:

- Dr. Diawa-Mory TRAORE, Deputy Executive Secretary (REPUBLIC OF GUINEA)
- Dr. James NTI, Deputy Executive Secretary (REPUBLIC OF GHANA)
- Mr. Souradjou IBRAHIM, Deputy Managing Director of the ECOWAS Fund (PEOPLE S REPUBLIC OF BENIN)
- Alhaji F.O. LAWAL, Financial Controller (FEDERAL REPUBLIC OF NIGERIA)
- 16. Document ECW/CM/(2)/6 on recruitment was also considered.

 The Council adopted Resolution ECW/CM/(2)/Res.5 revoking all recruitments at both the Secretariat and the Fund and laying down the basic principles governing recruitment of staff in the professional category. The Council also established a joint Advisory Recruitment Committee for the Secretariat and the Fund as follows:

is. Draft Non-Asymptotion Treaty (item 9 of the Agenda)
The denceil decided to study it at the ASSE mechings

if. Politions Appointments

The Chairman introduced to the Council the andidersation the different statutory posts nominated by the Member States convermed in accordance with the decision value at the neutral of July 1977.

The Theirnan informed the mesting field the mesting of the four derber States approved by the last mesting wid be on approved by the last mesting wid for the one appointed to the Collecting Hearthy Hearthy States of the Field and the Phieneutel Countral, Translated The suspicious of the Field and the Phieneutel Countral, or the states of the countral who warden appointed the formula appellent of the the industries of the the extension than the mean for the mean fill were with appellent of the industries of the constant of the constant of the states of the constant of the states of the constant of the constant of the states of the constant of the states of the constant of the co

- The Bisser-Bury Willes Regard Executive Seasondary (Venezian et alleview))
- Or. James MTI, Reputly Recording Scoreigny (REPUBLIC) 2F (CHIP)
 - To value of the state of the state of the office of the of
 - TATELLE TO TRANSPORT OF CONTROL OF THE STREET OF THE STREE
- Promited to the composition of the production of the production of the product of

- Deputy Executive Secretary (Administration)/Deputy
 Managing Director of the Fund (depending on the relevance of the subjects to be considered) Chairman
- Deputy Executive Secretary (Economics) Member
- Financial Controller Member
- Two representatives each of Staff of the
 Secretariat and the Fund, respectively
 Members

The Committee shall act in an advisory capacity to both the Executive Secretary and the Managing Director of the Fund, with whom rests the final decision and who shall sign the letters of appointment, for the Secretariat and the Fund, respectively.

The above applies exclusively to the staff in the Frofessional category. The relevant resolution is attached as Appendix VIII.

17. ECCMAS Fund and other documents

The following resolutions were considered:

- Resolution on Capitalisation
- Resolution on Limitation of Guarantees
- Recommendation on the Fixation of the Salaries of the Managing Director and the Deputy Managing Director of the ECOMAS Fund.

The Council resolved to refer all such matters to the Board of Directors of the ECCMAS Fund.

18. Report of the Executive Secretary (Document ECM/CM/(2)/2))

The Council of Ministers, after noting the progress made on various projects, approved the agreement already signed between ECA and ECOMAS, noting that in the future all such studies should have the prior approval of the Council and that whenever possible, existing studies should not be duplicated.

Winds (and restendable) were seen to the make yours -

Pagastes Alicober of the Fund (concending on the challenge of the gardenia to be considered = Gheliman

- Caputy Executive Seeretary (Conomics) - Himber

- Finencial ingertiar Pomber

 Two repropertives each of Staff of the Sporeignsight and the Fund, respectively

Her Competitive spain on in an advisory consolity to both the companies of consolity to both the companies of the first consolities are the first than the consolities and the first later of appropriate the later consolities and this fund, appropriate of appropriate to the later consolities and this fund, appropriate the consolities and this fund,

Ten shows applice exclusively, the two staff in the stable of the stable

13, ECG S-Eppl. epine entry convocate

The following transquists were considered::

- -. Appalutiopponicapitellashin
- Repairing the List hat because for bear and the search as a second and the search as a second as a s
- Friedrams Mediculation of the Fixer follows: "this side in Parameters of the State of the Stat

Tip. Boundid, supplying to softer will be administration to this Course of the Course

duping and the first transmission of the time and the straight and the straight of the straigh

The Council, however, decided that the Executive Secretary should submit a feasibility report on the proposed West African Bilingual Institute of Management and Administration.

On the question of the functioning of the institutions of the Community, after extensive discussion, the Council of Ministers resolved to establish a Committee comprising Gambia (Chairman), Sierra Leone, Benin and Mali to investigate and report to the Council of Ministers within 30 days.

The terms of reference of the Committee are:

- (1) To examine the basis of the observations made in the report of the Executive Secretary concerning the implementation of the decisions taken by the Council and the Committee set up at the last meeting of the Council of Ministers (July 1977);
- (2) To investigate whatever institutional contradictions and inconsistencies there are in the Treaty, the Protocol, the Rules of Procedure and Regulations which hamper the smooth running of the ECOWAS system;
- (3) To examine the basis for the determination of the salaries of the Executive Secretary and the Managing Director of the FUND respectively and the consequential relativities for their staff;
- (4) To submit their findings and recommendations within 30 days to the Chairman of the Council of Ministers for consideration and appropriate action.

e Paliferra de la comencia del comencia de la comencia del comencia de la comencia del la comencia de la comencia del la comencia de la comen

On the commodity of the "manetholish of the Arthiticas of the commodity of that commodity of that commodity of the complete of the complete of the compact of the commodity of the commodi

The terms of reference of the Comittee offe

- (1) To examine the heads of the observerient made in the report of the resultive Settlety Settlety or concerning the implementalist of the fire the connect and the Council of History Set 171 At the Council of the Council of History Set 172 At the Council of History Set 172 At the Council of History Set 173 At the Council of History Set 173 At the Council of History Set 173 At the Security Herry
 - Televisulident verenstus attaginentelle (16).

 Televisulident verenstus amoitteltmentus.

 Televisulis (1864).

 Televisulis (1864).

 Televisulis amoittellipte van entsebense.

 Televisulis (2000).

 Televisulis (2000).
 - (t) | Aliferian and the color of the color o

The Council also decided that the Chairman of the Board of Directors of the Fund should arrange for an investigation into the affairs of the Fund to be carried out and should report to the Council of Ministers.

19. Review of Salaries - Memorandum submitted by Nigeria.

The representative of Nigeria introduced the Memorandum.

The Council of Ministers, having considered the Memorandum, decided to authorise the Financial Controller to prepare a more detailed report on the salaries of comparable organisations for further consideration by the Council. He could use African consultants, if necessary. Meanwhile, notification of the impending review would be issued by the Chairman to both the Secretariat and the Fund.

20. Financial Controller's Report

The report was introduced by the Financial Controller who assumed duty on 13th October, 1977. The Council of Ministers approved the report and decided that the time deposit of \$75,000, lodged with the Bank of Liberia, be transferred to the Fund at the earliest maturity date.

21. Dates and places of the next meetings of the Institutions of the Community.

The next meetings of the institutions of the Community will take place in the first quarter of 1978, tentatively at the Headquarters, in the following order:

a) ECOWAS Fund

- i) Meeting of the Officials
- ii) Meeting of the Board of Directors

Sweets and by analysisms and had become its more will militariani, no post opriorps filippyle hypet od; he exposertiel for AND THE THEOLOGY OF THE SAME TO WELL THE THE THEOLOGY OF THE THE THEOLOGY OF T the contract of market hand to make the operate thereof has

FITOSTI VE DETERME NOTESTONE (- 1911/150 to welver . O. I. Jane Browning of the Standard Berendlich Greiberhaberter ihr constituted to the feature of the second terms of the second of the seco es tallestes lacements and calcables as bealess unboca in eskelos súr as d**anos telisado** evos o ovoques yd salybyalijania zanjyni mdi ambijasimova olduca moz the Council. The people was diffical companies of painasent out is animotive, orthogoat the teamouse this life is appressed all we counse of bluow server boosceasias and who sund:

Cancocanl Controller's Newset .00

The report was introduced by the Financial Centrolics who suspeed duty on 13th Cotober, 1873. The Kopecki of enta odi irda bahiseh ban dapaga odi banasaga umpatainin ariasali to mass was sina bopber (000,50% to discount

be transformed to the fund at the derigioust wretting days:

Beers and classes of the new meetings of the institutions - 18 - Miller Chames in 10

The about 900 tings of the institutions of the Bombulliy will unke place in the first surgers of 1975; teah-tivaly at the Beadquarters, in the following strops

Sand Bangua

- assaultho one co polesoff
- earlinessed ar Deschi and an enighant

b) ECOWAS Council of Ministers

- i) Meeting of the Officials
- ii) Meeting of the Council
- c) Authority.

Invitation to host such meetings was open to any Member State.

- 22. The Council authorized the Executive Secretariat to incur further expenditure until the approval of the 1978 budget at its next meeting.
- 23. The Council also reaffirmed its earlier decision that respective member countries of the Community would be responsible for the payment of the hotel bills of their delegates to ECOWAS meetings.

Done in Lagos, November 19, 1977.

THE COUNCIL

- b) ECOMAS Councillof Ministers:
 (i) Meating of the Offichaus ?
 (ii) Meating of the Offichaus ?
 - ole Autisthalty:

Invitentities out the second of the second o

- 22(4) Incheodarilibuatebrais the executation codestribation of the appropriate to the appropriate the appropriate appropriate and the appropriate
- 2523. The Council learners is a constant of the Council of the Cou

Codernia and general lowerbor as judgitti.

Carry 1000 Sign

ADDRESS BY THE CHAIRMAN OF ECOWAS COUNCIL OF MINISTERS

DR. O. ADEWOYE, DELIVERED AT THE SECOND MEETING OF

THE COUNCIL HELD IN LAGOS, 18-19 NOVEMBER, 1977

Your Excellencies, Honourable Ministers and Commissioners, Distinguished Guests, Ladies and Gentlemen,

ECOWAS AND THE CHALLENGE OF NEO-COLONIALISM

Once again, we are assembled in Lagos to review the activities of our organization, the Economic Community of West African States. May I take this opportunity to wel-come you formally and to thank you most sincerely for the moral and financial support which our respective countries have been giving the organization.

Although we are just taking the initial concrete steps in fashioning our Community, we have cause to congratulate ourselves. For I can see developing a definite sense of commitment to an ideal which we all cherish - that of one Community with one common destiny. It would be the height of hypocrisy to state that there are no problems in our efforts to realize our objectives; but of far greater importance is our determination to succeed. Equally noteworthy is your statesmanlike approach to resolving issues. May I, in this connexion, Honourable Ministers, congratulate you on the outstanding achievements of our last meeting.Not only did we at that meeting formulate rules to make up for what we considered the deficiencies of the legal instruments establishing ECOWAS; we also took measures, as befitting statesmen and builders, to ensure that the existing two chief institutions of our Community, the Secretariat and the Fund, would work in harmonious co-operation. I have no doubt in my mind that you would bring to bear on the issues before us at this meeting the same robust attitude and statesmanlike approach which characterised our last session.

APPEARS SO VOE CHATERAN OF ECONOR COUNCIL OF MILISTREE AREACTED AT THE SECOND CHARTENES OF COUNCIL LALD AREACTED AT THE SECOND COUNCIL AREACTED AT THE SECO

lour Modellandies, Bonousetie Minipher and Commissioness, Discinquished Guodbay: , Deller and Conblower

TRACE INCLOSTOR TO BENEATH HO BUT ON CANOCE

Once again, we are desembled in Lagos to revisit the activities of our erosmization, the Economic Community of Webl officen States, may I take this apportunity to verticate yet fixently and to thank you most sincerely for the car it and financial support which our respective councries not been been been diving the organization.

with ough we are just taking the initial denomate steed to Fashioning our Community, we have cause to dongratulate ourselves. For a centure developing a distinive serse of commitment to in adeal which we all coestan - there of one Community with one commun distinyed to sould be bus bodybe of bypocrisy to searcatab there erro as problems in a កាសពីស្រស់ ២០ ស្គងធ្វើ និង និងស្រស់ ស្រែស្រស់ ស្គង្គី ស្រែស្រស់ ស្រែស្រី ស្រែស្រី ស្រែស្រី ស្រែស្រី ស្រែស្រី ស factoriace is againded espains blum to succeeds Equally nation combby is your statesposition approach to sessiving issues. នៅសម្បីស្ថិត្តិក្រុង ស្រុះ នៅស្រុក នៃ នៅស្រុក នៅស្រុក ស្រុក និងស្រុក នេះ នៅស្រុក ស្រុក និងស្រុក ស្រុក និងស្រុក dom.gmidoem dast une le sie, wordthou pribeedsine edt es new only did we be that maybing termediste ruids to moke up for rangementant inpel one in subposportable and considering as a way ្រក្នុងរត់ដំរាំងទាំ ខេត្ត , ១០១៦០១១២០ ១ សេវៈ ១១១១ ១៤ ខ្នាំ---២០១៩ ព្យារំជាប់រំដែរ ខេត្ត ntuits one and initiation of that that the existing use thick institutions of the Commentty, the Sucretization and the Ferd, au adotus kompet ans no organej point bluck wox. jeda bala yz -v bliks amobing the same rough attitude and states manlike wardinan's deef add best soonaado makti enser ge

- 2 -

- 3. At a time like this, it is fitting and proper that we should take stock of our efforts in the wider context of world economic development. I am persuaded that occasional stock-taking will not only help us tidy our affairs from time to time within the Community; more important, it will also help us to keep our bearing in relation to the laudable objectives of economic co-operation and ultimate unity, which we have set for ourselves. It is for this reason, Honourable Ministers, that I have chosen to address you on this occasion on the reality of neo-colonialism in Africa, and how ECOWAS can, and must, be our mighty fortress.
- We are all familiar with the history of the establishment and the consequences of colonialism on our continent. By the end of the first World War, various European powers had carved out portions of Africa and consolidated them into colonies. The motives were sometimes said to be mixed, but there is no doubt that the predominant motive was economic. The Colonies were tied to the apron-strings of the so-called mother-countries, managed and exploited as private estates. Politically, we lost our Independence. Erstwhile powerful kingdoms were lumped together under one colonial power or the other, or sometimes shared between two or more colonial powers, fiercely competing one with another. We also lost control of our economies. Major economic activities - mining, large-scale commerce, plantation agriculture - became "directed at external needs", that is to say, the needs of the mother-countries and were run almost entirely in their interests.
- baneful effect on our continent. Whether it was under the so-called "assimilationist" system of colonial rule of the French or the so called "Indirect" Rule system of the British, or the "assimilado" system of the Portuguese, one development has been rather outstanding: the emergence of an African educated elite employing the language, amd, sometimes, the mode of thought, of their colonial masters. The result, in terms of mental development, has been uniformly disastrous: a ritualistic attitude on the part of many Africans towards things European; a kind of mental slavery which makes many Africans look upon other races as inherently superior, and regard their experiences as "wholly and automatically transferable to Africa's needs and aspirations".

As the sec of the property of the control of the establishand the control of the control of the stabilish of the control of

College Description of the product of delenination has left a bear of the continues of the continues of the state of the state of the state of the continues of the continues of the continues of the continues of the state of the continues of the contract of the continues of the continues of the contract of the co

6. It is common knowledge that long after most of us have regained our political Independence, we are far from being free from external economic domination. It is true that a number of African countries have taken commendable measures to control their economic destinies; but the overall picture has not changed much from what it was in the hey days of colonial rule. The pattern of economic relations is still the same. By and large, the new African states providers of raw materials which are turned into manufactured goods by the erstwhile colonial masters for the markets of the new states. Giant oligopolies, some of which control international financial empires worth more than the total revenues of five or more of our States combined, bestride our economies like mighty colossi. If I may continue in the same vein of Shakespeare's language, our new States are being forced to

Walk under (their) huge legs, and peep about

To find ourselves dishonourable graves.

We have the outward trappings of sovereignty: a multi-coloured flag, a national anthem, an airline. But the reality of Independence, in terms of the ability to control our economic destiny - which is what really matters - still eludes us. We are, by and large, in what has been called a state of neo-colonialism, a very real, a very severe limitation on our national sovereignty.

7. What is neo-colonialism? It can be defined briefly as that state of affairs in which the nature of the economy of a nation that is nominally politically independent is determined by external forces. The "commanding heights" of the economy, including the banking system, are in the hands of foreign oligopolies, and the Government often discovers that it lacks effective power to determine economic developments in its own territory, let alone take measures to improve the lot of the masses. The position of the Government in a neo-colonialist state can be painfully pathetic, as one of our own leaders on the continent has indicated:

Indeed (the Government) often discovers that there thing is no such a national economiy at all!

Instead, there exist in its land various economic activities which are owned by people outside its jurisdiction, which are run in the interests of external economic powers. Further, the Government's ability to secure positive action in these fields

5. It is nowned nowledge that ten affect root of the navi regainst our politicial indergndences we are for law being free from excernal economic deptheology. It true that is number of affection countries have taken compagnification necesses to general that accommic peathodest out the overeil independence has not changed much arom what it was in the has not changed much are new what it released the protect of ecopygic television is still the size. By and large, the new with the size of any large, the new with the case of any lactured still the size. Class glidence of the case of the control of ecopygic is the control of the size of the control of the control of the size of the control of the size of the control of the control of the size of the control of the control of the size of the control of the contr

For the ourselves cichenouts is respect to concert to concert we have the contest to concert the hard sevent transported is a section of the contest of contest of the contest of the contest of contest of the contest

For the trace is non-colonishism? It can be defined frierly as the trace that stails is in which the autore of the economy of a nation that is to nonlinely politically independent is decrement of a vatural figures. The Volumentian haspity of the scorery, and other that of service of the traing of the reign oligeraties, and the Government office in the lattice it is attained to determine concern that it is a feet that it is a feet to prove the trace of the lattice of the patheolism of the Government in a new colored of the lattice of the continent has initiated.

Indose (the Covernment) often discovers that there is no suchyer a actional economic to all singles a conomic instead various exposing instead of the land various exposing a city it is a conomic of the land various exposing a conomic of the continuity of the conomic powers tun in the inguigate of axions action in these ingularies and the covernment's and they to accure positive action in these is eight

does not stem from its legal supremacy; it depends entirely upon its ability to convince the effective (economic) decision-markers (outside its jurisdiction) that their own interests will be served by what the Government wishes to have done.

What greater authority can a foreign power exercise over the destiny of a nation!

- 8. There are diverse subtle ways by which neo-colonialism perpetuates itself, and the great leader, Kwame Nkrumah, has analysed some of them. Bilateral and multilateral socalled aid for development, crippling rates of interest on loans provided by international financial organisations, and conditions attached to such loans which facilitate the control of the projects for which the loans/taken. Cultural infiltration through films, the radio, the press, and all kinds of literature has proved effective as a means of dictating the taste and even the life-style of the indigenous population. As in the hey days of classical colonialism, religion and evangelism have been a good handmaiden of this new system of exploitation. In secular terms, they have succeeded in placing their adherents in the same cultural orbits as their former masters. There is also the role of the Invisible Government - the industrial-military complex of the capitalist world - in toppling Governments and leaders that are determined to beat independent paths to economic development.
- 9. But, in my view, the most effective way by which neo-colonialism is perpetuating itself on our continent and elsewhere is that it succeeds, wherever it operates, and until there are countervailling forces, in creating a new kind of economic elite interested in the perpetration of the status quo . These are the middle men, the local distributors of the manufactured products of the neo-colonialist system, the professional "partners", and the like. As a class, they are the envy of their respective societies, because they do amass considerable wealth from their economic activities. But hardly do they realize that they are really operating no more than on the periphery of an international economic system of which they can never have control. They are the latterday-version of the old trading agents of the nineteenth century in West Africa.

u

A STATESTON

-attractate-obsessed and symptotical relations of the symptotic states and the symptomic states are set in the symptomic symptotic sympt ्राहरू के हैं है है है है जा कारण के कारण के प्रतिकार के प्रतिकार के लिए हैं कि है है है कि कि एक जाने के कि -- Programme Translation of the Company of the Comp and the Particular property contraction of the second by the contract by the contract of the c one como in a la acepa contact en la reprista de la la la companya de la companya

condition. There is no such loans which iscallithed the con-which growner retained to can a foreign configuration of the con-[rol] halagestery of Acadhilaning, the radio, the present

Alast Concrete thas pregred tellers welcareas all the concrete to the contract of the contract and the compact of the state of the captaints of the captaint of the compact of the captaint o napulasiyada saan theehey,daysjefigiaasicil.celopigiispijap

cellulo ce concellante de concellante de la penta de la proposita de la composició de la concellante della concellante della concellante della concellante de la concellante della concellante d ESTS SAEL Xedro 6-14 Charles Cathonic Large and the rest of the contraction of the california ne asaccabes caccaperso in the construction of the First Agency of the capture where the property of the contract Sinit to be the second of the second of the second second

art and for destruction, aven threshalf fighe to concemberdevel -anelia tolor les tendes deys of classical calcalinates

religion and evangelise have being a coof industion of the sec
sec-colonial distributions is self-color continent ave
sec-colonial distributions is self-color continent ave
color allight chockers and a second to the color continent

color and the color and the color and a second to the color and a

englitus piacente de la companie sustituire de la companie sustituire de la companie sustituire de la companie de la companie

water of "earthware", and the like

vide will all very conservation of the server of the serve of I and the control of the second of the se one. Lastenfold file covered teampeant it is the virial for Jill - Coward manage fillering of complete the constitution of the cons 中的 A SEA HELD CONTROL OF THE WIND CONTROL OF STREET STREET was tales to meen and to advocate bearing at the other actions as

ayacan, the perfectional "partname", and the like was walked . Yedd cawcawd yseicalaos owidangwa aladi ia ywan aid ous yad io amisa considerable wealth from books eventuate contratiles. But hardly do they realize that they ere coally open and -cy t qismacon isaadidanasa di ma to yabdqiqod add no aqud taba

Complete the control of the control Contract the Japanese

Lacilityrda. nerully do tours

्राक्षणात् । इ.स.च्याच्या and the same

- 10. It may be mentioned, too, that the activities of the new economic elite provide a beautiful face for neo-colonialism. Their activities result in an illusion of economic growth. Sky-scrapers in the cities, mercantile houses fully stocked with goods manufactured abroad, shinning luxurious cars on the streets, impressive outposts of well-known names an international commerce and industry these are some aspects of the economy which give the appearance of growth. Of course, it is growth without development, motion without progress. For few of the foreign-oriented economic activities emanate from the genius of the indigenous population. They that engage in them are no more than puppets on international strings being manipulated by forces outside their control.
- 11. Yet, in relation to these dangers and sickening realities of neo-colonialism, ECOWAS offers at once a solution and a hope. To appreciate this point, all we need to do is to state the prerequisites for a true economic liberation in the West Africa sub-region. First, we now know that meaningful economic development is not merely a function of natural resources and the size and population of a country. There is a minimum economic size of these factors for any meaningful development.
- 12. Secondly, according to a Report of the United Nations Commission for Africa published in 1962, a real transformation of the African economy would entail not only doubling agricultural output, but also increasing industrial output some twenty-

·five times. The Report has rightly insisted (and this is now clear from empirical evidence) that industry, rather than agriculture; holds the key for the rapid economic development of the continent. Contrary to the view of the imperiabilist specialists who are urging us to concentrate on agriculture and postpone industrialisation, I hold that advanced rapid industrialisation is the only means of breaking the shackles of poverty and neo-colonialism in our sub-region. This is not to deny the crucial importance of agriculture in our scheme of development. But to take too seriously the advice

of the neo-colonialist specialists and concentrate on agriculture to the neglect of industrialisation is to place ourselves and the generations coming after us perpetually at the mercy of the more industrialised nations.

13. But the industrialisation that would meet the challenge of neo-colonialism in West Africa is not the kind most ...6/- 10. It may be mostioned, but, the bide interpties of one of control of the provided in the fitting of the common of the provided in the interpretation of sections of the control of the control.

in constant states of the philoso dengues and sick uning reached the constant of the constant

12. ... secondly is currency for senset or the bhiffeld hablons Commings of the selection of the Arish spendid vould entail not only Toubling agricultural output, interest of creasing industrial capant serve twenty

-five berea. The respondence that individence that distinct income ampirional syldences that distinctly, racinal than equival the the conomic development of the continuat. Contrary to the repth economic development of the continuat. Contrary to the view of the imperiations apolities who ere unying to concentrate on agriculations and consequence of concentrate on agriculations and columnial that advanced copied the relation of the columnial of t

of the necession aligh appealable is and concentions on equivaluate to the recipes of industrialization is to place oursalign and the generalized coming after us perpetually at the
morging of the more industrialized nations.

13. The substitute of the control of the sould meet the challenga character of the state of the history of the hist most industrial castly African states now plan and execute on very limited scales and no what are on more than shoe-string budgets, compared with the financial resources some international oligopolies can muster. What is required would be the total mobilisation of our sub-region's resources within a large framework of planning and execution . If, in our present circumstances, this may appear rather too ambitious - I personally do not believe that it is- at least we can start with sincere and uninbited economic co-operation to prepare the ground.

- ECOWAS also offers us an opportunity to plan our agriculture, including fishery and forestry, on a more economic. and more meaningful, scale than what obtains at the moment. With ECOWAS, we can have a united agricultural policy, making it possible for each region or state to concentrate on producing the agricultural products for which it is best suited. It is wasteful for each of us to try to be self-sufficient in rice, for instance, when Senegal's Casamance region would more than adequately supply virtually all our needs. In the same way, Mali and Upper Volta can be exporters of fresh, tinned and processed meat, while H Guinea and a number of coastal states can supply fresh, tinned and smoked fish. A unified agricultural policy would also facilitate combating many of the known obstacles to economic growth. We can mount a united attack on such enemies as locusts and tse-tse flies and animal and plant diseases which respect no polical boundaries. The advantages of o pooling our mental resources together, in the form of establishing common research centres, to combat such debilitating diseases as sleeeping sickness, river blindness, or to develop our own technology, are too obvious to require elaborate comments.
- 15. Transport and communications can also, on the platform of ECOWAS, be more meaningfully co-ordinated, to serve, not the interest of foreign concerns, but the needs of our own economies and of our people.
- 16. Even in the field of culture, ECOWAS has an answer to the problem of mental slavery to which I referred earlier. Although not polically, we are still mentally attached to our former colonial masters. I have no doubt in my mind that our coming together to mount common efforts for economic development would reinforce our Africanness, our common identity.

African Liebes now plan and execute on very limited cales and no what are onfoces than chee-obring redgess, compared with the innercial resources rome internetional cityopolics can number. What is required would be the tasta actilization of our sub-region! resources within a large tated actilization of our sub-region! resources within a large sate easier and execution . If, in our prescribe algount notes, boths may appear rather not embitions - I represently no not believe that it is "et locat we can oblar with singurer and unionities compared and unionited enconaid to -operation to prescrib the orders.

- ECOWER also offers us an apportunity to glan our agricusture, including dishery and forestry, on a more economic, and more meaningful, sould than what oblains an aron our With FCOWAS, we can have a united agricultural policy, making it prestible for each region or state to orderate on producing the agricultural products for which id test suited. It is wasteful for each of us to ity or be estimated in cide, kich inschauf when wenegalis Casamande region would more than adequately supply virtually all oper meds, in the some way, held the entitled out the experture of fresh, time Isdanos do bodeman a Lea adminos H.ofithw , dash locacione, the ten status cos, rubply freefy, timned and mrokes tikk, a whistied agriculturai policy would also facilibate chabating nony of the known, obstables to eithromin quovth. We den mount a united atthek on such and as locuses and drawess . His the and animal, and plants Haloses which roused no pulical boundaries. The and and predict of a pooling our memoral areasoned a local countries. In the Yourm of establishing defocat switzeres centuck, to combit auch debilibating diverses as sleedeim sichets, river buirdheas, or to devote the bun technology, and eer chairmates augustive . Labor the numeronize,
 - 15. Tradistone and communications can also, on the platform of ECualis, in more metalone co-cretinated, to serve, not the interest of of denominated and continue the continue of our two economies and of our people.
 - 16. Even in the field of switters, 2009/25 has an answer to the paristen of mental players to thich I melerate corridor. Ithough not pulically, we are still mentally obtained to curferner colonial maskers. I have no soubt in my mind that our coming tagether to mount deprese for effects for economic levelopment which remisers our sitteness, our common Ederativy:

- 17. I hope I have said enought to underscore what has been obvious to our Heads of State, and to all of us, namely, that we have a definite stake in the sucess of ECOWAS.

 Against the giant industrial and financial oligopolies and their intricate interconnections; against the evil machinations of the Invisible Governments, either of the East or of the West, we cannot move singly and hope to succeed. While our separateness, (and the unnecessary, but inevitable, duplications that go with it), gives strength and undeserved advantage to the neo-colonialist forces, our combination would be too formidable to stand. If we are to survive, I can see no viable alternative to ECOWAS as a strategy for development.
- 18. If ECOWAS is so crucial to our development, what are our duties as Ministers in terms of nurturing the organization? The first is to let us continue employing our statesmanlike approach to all metters relating to it. Whatever are the issues being discussed, whether they concern administration or policy, please let us always remember that it is the interest of our Community that should predominate. The interest of ECOWAS should transcend partisan or personal considerations. This is the time to lay a solid foundation for the Community; be tomorrow may/too late. And we surely cannot build a permanent foundation on anything other than what is true and objective.
- 19. Our second duty which goes beyond this meeting is to take concrete steps to spread ECOWAS- consciousness among our people in our respective countries. ECOWAS is still largely an affair of governments of the sub-region. This development is understandable, but we should ensure that our efforts are not limited to governments. It is fortunate that the present Heads of State and governments are firmly committed to ECOWAS. But who knows what would be the attitude of those that would succeed them? This is why it is highly essential that we should get our people involved in our efforts and ensure that they, too, are committed. If this is done, it would not matter who is at the head of affairs in each of our countries. He would have no choice but to think ECOWAS.
- 20. In this connexion, may I suggest, Honourable Ministers, that the time would soon come, if, indeed, it has not come, when we would need to set up separate ECQWAS Commissions in our respective countries. Apart from the fact that the physical structure of a separate Commission would go a long way to foster the ECOWAS-consciousness to which I have referred ...8/-

In a hope I have said enought to and, porto which has been obvious to may lead to of State, and to have namely, and have a destruit shall be the success of ECOMMS. And have a destruit should be the success of ECOMMS. And interior to the control of the said of the said of the interior connections; against the evil another the or the last of the base of the base of the base of the base of the said of the ward of the saperatories, and hope to success, this of the saperatories, day the unaccessory, but incurtain, diplications that go with it), gives surenth and characterist of the savered edventions to the new-colonistist forders, our combination would be too frimidable to standay for survive, I can see no vanish a discontinuous to educate survive, I can see no vanish a discontinuous to educate survive, I can see no

ide If ECOPAC is ac crucial to sur development, shall are cort dutiles as shoisters in terms of nurturing who expansion? The first is to let us continue employment for accessmentiate approach to allegaters relating the 1%; shotewar are the issues being discussed, whether they separate action or colory, please legitles always were about that it is the interference of our Community that should precent eminate. The interference of our Community that should precent considerations.

In a the tire to lay, andig foundables for the Community; is the tire to lay, and we surely considerations.

Lyonerrow may we late to the short sense that the considerations are specification on anything dener then what is the and dispersors.

18. Dur second futy Thich goer impend this am ting is to coke concrete stags of some concrete stags of some concrete stags of some concerns and some confidence of governments of the sub-region. This sevulopment is understandable, but we chould ensure that our efficient some of its understandable, but we chould ensure that our efficient some not limited to governments. This is intunede that the forest had forest in the standard of the forest in the second that would be the firmly committed to BOUMAS. Succeed there? This is thy it is highly essential that would got our needs that would in our ficett and ensure that they got our needs that it is highly essential that they it should to, are committed. If this is so one, it would not make they its so, are committed, of arts is in a on of our countries, we would be the the think sound.

The tota connexton, may a supposed, to has not come to be a single to a supposed with the connext of the spage of the connext of the supposed of the

COST VESSELL

7. 1.

earlier, this arrangement would facilitate the implementation of a number of our programmes, such as movement of people across our artificial boundaries.

21. Honourable Ministers, I cannot thank you sufficiently for your kind attention. ECOWAS is a most noble venture, a necessity for our economic liberation. Let us do everything that we can to nurture it. The eyes of the black man the world over are on us. We cannot afford to fail.

(O. ADEWOYE)
Federal Ministry of Economic
Development,
L A G O S.

earlier, this arrangement would sachlicate the implemention of a number of our programmes, such as movement of people across our artificial boundaries.

Ale Honourable Manisters, I cannot thank you sufficiently for vower kind attention. ECOWAS is a most noble verture, a necessity for our economic lineration. Let us do overything that we can be nurture it. The eyes of the black mun the world over are on us. We cannot afford to fail.

(O. ADEWOYE) Federal Winistry of Economis Development, La.C.O.S.

APPENDIX II

ECONOMIC COMMUNITY OF WEST AFRICAN STATES COUNCIL OF MINISTERS

RESOLUTION ECW/CM/(2)/RES.1

CONCERNING TECHNICAL ASSISTANCE AND COOPERATION

THE COUNCIL OF MINISTERS,

CONSIDERING Article 8(10.d) of the Treaty;

CONVINCED of the necessity for the Executive Secretary to maintain cooperative relations with the international organizations;

AUTHORIZES the Executive Secretary to negotiate and administer technical assistance and cooperation that may be provided by the appropriate international organizations and other bodies, and to settle the terms of such assistance and cooperation.

CONORIO CONTUNER OF THEFT PRICES STRIES

1.84st. (c) NonAmod Potaudosão

CONCERNÎMO WICHELL ASSÎMTANCE AND COOFTRWINGS

angrainth to dibutes nam

consider and accided to the exception

conviction of the hocesulty for the haceutive Sagreenry to maintain sobjefative falastons with the international organizations.

Authorited the exocultive Sectionary to negotiate and administration to the conniction of the conniction of the conniction of the civilographic international organizations and other bodies and to settle the terms of such assisting assisting.

APPENDIX III

ECONOMIC COMMUNITY OF WEST AFRICAN STATES COUNCIL OF MINISTERS

RESOLUTION ECW/CM/(2)/RES.2

CONCERNING THE ACCESS OF THE SECRETARIAT OF THE COMMUNITY TO THE REPORTS AND DOCUMENTS PREPARED FOR MEMBER STATES.

THE COUNCIL OF MINISTERS

CONSIDERING Article 8(10.d) of the Treaty;

- ຄ່

CONVINCED of the need for the Executive Secretary to have adequate information on Member States:

- 1. AUTHORIZES the Executive Secretary to establish relations with international organizations (international Monetary Fund, World Bank, Specialized Agencies of the United Nations, CEAO, OCAM, etc.) with a view to obtaining information, and also empowers him to seek and receive from these organizations, reports and papers on various economic studies on Member States of ECOWAS.
- 2. AUTHORIZES these international organizations to release to the Secretariat of ECOWAS on request, such information and documents which he may need concerning each of the States or group of Member States of ECOWAS signatory to the present Resolution provided that the request for such information is always communicated to the State(s) concerned.

Tell specification of the property of the prop

S DEAN GANNEY TOS MOTTO PERSE



在新疆里面的原理 化二乙二二甲基酚酸甘油及二甲甲甲

configuration are policies of the tracky

CONVINCED OF SECRETARY SOR FARM CONVINCE COMPRESENTY SO HAVE HAVE CONTRACTORS.

- NUTSORISE SHE EXPONSIONS SAMELONS SO CORADIANS

 iniations with integrational organizations (integrational integral of the color of the colors of
- A compared the granters of scenarious to release to release to release the thouse to release to compare to scenarious of scenari

RESOLUTION ECW/CM/(2)/RES.3 ON THE ADOPTION OF THE STAFF REGULATIONS

WHEREAS the draft STAFF REGULATIONS submitted by the Executive Secretary to the Council of Ministers have been examined article by article by an ad hoc committee of legal, personnel and financial experts from all the Member States of ECOWAS;

WHEREAS the Experts have made the necessary amendments to the said draft Staff Regulations:

WHEREAS the Council of Ministers is satisfied with the resulting document,

NOW THEREFORE THE COUNCIL OF MINISTERS hereby RESOLVES to adopt the ECOWAS STAFF REGULATIONS.

VI MARKAGANA

RULATO HASIANA TOU LO LÀ LIL BOD SUPERIO

go (2) fig. (2) - ray (3) - ray (4) - ray (1) - ray (1)

responds will consider and the south of langers have the south as the south of langers have been excluded of langers have been excluded of langers have then excluded of langers of logs and the south of the south o

whire the taperus have week the secessary amendmente to the said duast staff regoletions.

THE FORDS CARRENT.

THE REPORT OF THE PROPERTY OF STREET STORY OF STREET OF

RESOLUTION ECW/CM/(2)/RES.4 ON THE ADOPTION OF THE FINANCIAL REGULATIONS

WHEREAS at its meeting in Lagos in July 1977 the

Council of Ministers requested the Financial Controller to

prepare Financial Regulations to govern the financial

administration of the Executive Secretariat;

WHEREAS in compliance with this request the Financial Controller has submitted draft FINANCIAL RECULATIONS;

WHEREAS these draft Financial Regulations have been carefully studied by legal, personnel and financial Experts from all the Member States of ECOWAS;

WHEREAS the Experts have made the requisite amendments to these regulations; and

WHEREAS the Council is satisfied that the resulting document lays down the basis for the proper administration of the finances of the Executive Secretariat,

NOW THEREFORE THE COUNCIL OF MINISTERS hereby RESOLVES to adopt the FINANCIAL REGULATIONS.

A ALCALMA

rs Florat Ensa

ha in

1117

THE PROPERTY OF SECURITION OF THE PROPERTY OF

acid sauge

racej rožija i

THE PROPERTY OF THE PROPERTY O

* States of popular

where at the marting in Lagon in Lagran in Lagran is the standing of Ministers requested the Financial Controller as propagal significant and covern the Managarian design of the Egecutive Societaling of the Egecutive So

Costsolior has submitted draft Planta Dequate the visuality

eminers these draft Financial Regularions have been comediate studied by legal, personal and financial Emparts from bil the sembor States of December

spermas the Experts have were the reculaite amendments of these requiredons and

NURRENCE the Council is satisfied that the resulting degument lays down the basis for the proper administration of the finnages of the Executive Secretarias.

NON THANSPORT THE COUNCIL OF MINISTERS hereby

RESOLUTION ECW/CM/(2)/RES.5 ON THE ADOPTION OF THE HEALTH INSURANCE SCHEME

WHEREAS in accordance with Article 41 of the ECOWAS STAFF REGULATIONS the Executive Secretary has submitted a draft STAFF MEDICAL AND ACCIDENT INSURANCE SCHEME;

WHEREAS this draft scheme has been carefully scrutinised by legal, personnel and financial experts drawn from all Member States of ECOWAS;

WHEREAS the required amendments have been made to the draft scheme submitted; and

WHEREAS the Council considers that the scheme as amended is satisfactory,

NOW THEREFORE THE COUNCIL OF MINISTERS hereby
RESOLVES to adopt the ECOWAS STAFF MEDICAL AND ACCIDENT
INSURANCE SCHEME.

PTEKTI UNDAMA TEM GO TUMUREND DINOMAN Principalitati do 115 m/o

RESOLUTION NOW/CH/(2)/RES.5 ON THE EDOITION ON THE BEALTH INSTRUMNIES SCREWE

WHEREAS in accordance with article 11 of the ECOWAS STALF RESUMING the Executive Security has submitted a draft starp medicin and accident insulving scheme;

vijenska the required amendments have been made to the

Whiteheas the Council considers What the school as

ASS THREFORE THE COUNCIL OF ATSISTERS MAKEDY
RESORVES ES AGOPT the ECOMAS SINIT MEDICAL AND ACCIDENT
INSUEANCE SCHEME.

RESOLUTION ECW/CM/(2)/RES.6 ON THE ADOPTION OF THE ECOWAS STAFF PROVIDENT FUND

WHEREAS in accordance with Article 41 of the ECOWAS STAFF REGULATIONS the Executive Secretary has submitted a draft scheme for establishing an ECOWAS STAFF PROVIDENT FUND;

WHEREAS the rules governing the Provident Fund have been carefully studied by an ad hoc meeting of legal personnel and financial experts drawn from all the Member States of ECOWAS;

WHEREAS the Experts have made the necessary amendments to the rules; and

WHEREAS the Council of Ministers considers that the resulting document is satisfactory,

NOW THEREFORE THE COUNCIL OF MINISTERS hereby RESOLVES:

- to adopt the ECOWAS STAFF PROVIDENT FUND; and
- 2. that policies in respect of the ECOWAS STAFF PROVIDENT FUND be taken with a reputable African Insurance Company.

COMMETE OF THE BELL ECONOMIC COMBRATA OF MEST AFFICE STATES

... Althadac

CONCRETE OF THICKERS

THOSE FOR THE STORMS SEVEN EDUCATE SIND

BESTELLON BENEVER SEVEN EDUCATE SIND

BESTELLON BENEVER SEVEN BOALDERS ELINO

BESTELLON BENEVER SEVEN BOALDERS ELINO

BESTELLON BENEVER SEVEN BOALDERS ELINO

BESTELLON BENEVER SEVEN BOALDERS

BESTELLON BOA

SPRET LICHTANE DE LOWINE RESERVE RESULTER SUBMITTE DE LE RESULTE SUBMITTE DE LE RESULTATION DE LA PROPENSION MREHENE TO SCHOOLSING WITH METETS OF DE THE ECOMES

regionsel and financial experts drawn from all the Marbon been carefully studies by an od hee moting of least STATE AND TO BE LAD ADVANCED TO PRODUCE TO A STREET AND AND ASSESSED. while it is a line and the state of the contract of the contra

comportant the refer and the character than the the box been regulating studies by an alled the mendasty amendagate been regrigily studies by an alled the sing of land THE End thought is the provident Publisher.

MUREAS the Council of Miniacore confiders that the 24: E 17 Et ...

resulting the Expert for and the region on interest

MON THE EFORE THE COURCIL OF MINISTERS ACTEMY WESOLVES:

the policing in respect of the Social Stair PROVIDENT to adopt the Ethin's STATE PROVIDENT PUMD and the the towns of the considers that the

Southern CLOSE LIE CO. CID ON WINLS BUR H 1-12 TR OF LE

That collician is remar, of the Scorag goods in the Colline PO RCC - Libb BUOAEDER

Pull he token a les rememble Arrive conficient

COMPUTE

ECONOMIC COMMUNITY OF WEST AFRICAN STATES

RESOLUTION ON RECRUITMENT OF STAFF

CONVINCED that the continuing problem of inharmonious relations between the Secretariat and the Fund of ECOWAS, and other problems relating to the functioning of the organization emanate largely from the structural arrangements within the organization;

CONVINCED that these problems are hampering the effective working of the organization;

CONVINCED that no substantial progress would be made in terms of ECOWAS fulfilling the laudable objectives for which it was set up until these problems are resolved;

NOW the Council of Ministers at its second meeting held in Lagos, 18-19 November 1977:

- Affirmed the position of the Founding Fathers of ECOWAS that the following order of prededence exists within the organization: The Authority, The Council of Ministers, The Board of Directors;
- Reaffirmed that ECOWAS is one corporate body subsuming all its institutions;
- Reaffirmed that administratively, ECOWAS has a hierarchical structure with the Executive Secretary at its head;
- 4. Affirmed that, following from 3 above, the Managing Director of the Fund is a subordinate officer to the Executive Secretary in matters of general administration and coordination;
- 5. Affirmed that as the principal executive officer of ECOWAS, the Executive Secretary, in his co-ordinating function, has the right to investigate or cause to investigate any allegations of wrong doing in any organ of the Community, and report to the Council of Ministers, if need be:
- 6. Affirmed that between sessions of the Council of Ministers, the current Chairman of the Council, can, on behalf of Council, and in respect of any organ of the Community, take measures appropriate to any developing situation, to ensure the implementation of the policies situation, to ensure the implementation of the Communitation of the Comm
 - 7. Approved the establishment of the ECOWAS Appointments
 Promotions and Discipline Committee composed as set out
 hereunder:

Deputy Executive Secretary (Administration)/Deputy

Managing Director of the Fund (depending on
the relevance of the subjects to be
Chairman
considered

(Response)

Member

Deputy Executive Secretary (Economics) Member

Pinancial Controller
Two Representatives of Staff

DEPK REDVERSA RESORUTION ON RECRUITMENT OF CONVINCED that the continuing problem of inhormations between the Secretarial and the Pass of PCOPES, and other problems relating to the functioning of the investigation emonate lawyor the transfer of property of the CONVINCED this these working of unsolution the leadable of the which it was September of the Sugret of the Pend of Record " de buoi Ite be striplems represent to the functioning set the errorization in dingsto laghety from the structural arrunements with Anotherta The industrial the specifical the foodent The foodent for Foods at the industrial than the foodent of the foodent of the council of the foodent of the foode the council of Miri and Council of Miri and Council of the Council Ecoung has a hierarchic Lasmbe that bomest again acrit skfligged concluded with a community beth kings goods collected the collected services and collected the collected services are collected to the company of the company services and collected the company of the company of the collected services and collected the collected services are collected to the collected services and collected the collected services are collected to the collected services and collected services are collected as a collected services are collected as a collected services and collected services are collected as a collected services and collected services are collected as a collected services are collected services and collected services are collected services are collected services and collected services are collected services and collected services are collected services are collected services are collected services and collected services are collected services are collected services are collected services and collected services are collected services and collected services are collected services a 13170+interestate! wattitened three watters are the wantering water and the second three was a second to the second three was a second to the second three was a second to the no finishing 12 to a springs . (TWO DIE STATES BY LES WORKES Discount that the care of the 3 -bev. the monading subcriterite offfeed of the section rs of constraint succession of the section of the sect par polaveb sps. et. stelligere. Affil Liberty to Minne survivor and to my them noticed one extrapt the opidinate. Party to appress station of the idate of cause the first ECONOLIST SOLD TO THE PLANT OF THE wostie and and the composed as set out product construction (british construction) The series construction (construction) The series construction (construction) and construction construct dries Books with . is to do the factor to the factor The state of the second 10.1.1. Logo